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2 Do private labels evoke customer loyalty in food retailing?
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37 Do private labels evoke customer loyalty in food retailing?

38

39 Executive summary

40 The increase of private labels in the food market and retailers' high expenditures for establishing
41 them raise one central question: Do consumers really consider private labels as "real" brands and
42 develop loyalty towards them. In this paper, we analyse a four year household panel data set on
43 frozen pizza purchases to study differences in consumers' repurchase behaviour between two
44 strong national brands on the one hand and private labels on the other hand. In sum, our results
45 show significant differences between national brand and private label buyers. First of all, we find
46 that suppliers of national brands are more capable of keeping consumers loyal to their brands
47 than retailers are. Moreover, we find that the effects of several household characteristics on
48 repurchasing behaviour differ between national brands and private labels. In doing so, we
49 recommend that retailers' marketing strategies have to address their target group. But we are
50 cautious with giving managerial implications because, as defined in the marketing literature,
51 brand loyalty is only one source of repeated purchasing behaviour. Some researchers point out
52 that it is also important to consider the underlying attitude. Thus, the definition of true brand
53 loyalty includes both a behavioural and an attitudinal component. Subsequently, this attitudinal
54 component needs to be tested. But this attitudinal component of brand loyalty can not be
55 observed directly by using panel data. This might be a challenge for further research. We think
56 that analyzing cross-buying effects or consumers' tolerance towards price increases could be a
57 possibility for future research.

58 Do private labels evoke customer loyalty in food retailing?

59

60 Abstract

61 The increase of private labels in food retailing and retailers' high expenditures for establishing
62 them raise one central question: Do consumers really consider private labels as "real" brands and
63 develop loyalty towards them. We analyse a four year panel data set on frozen pizza purchases to
64 study differences in consumers' repurchasing behaviour between two strong national brands and
65 private labels. In sum, our results show significant differences. However, the observable
66 repurchase behaviour can not fully reflect the attitudinal component of brand loyalty. So
67 subsequently, we present potential approaches to identify the underlying attitudinal component.

68

69 Keywords: food retailing, private labels, brand loyalty, panel data, hazard analysis

70 Do private labels evoke customer loyalty in food retailing?

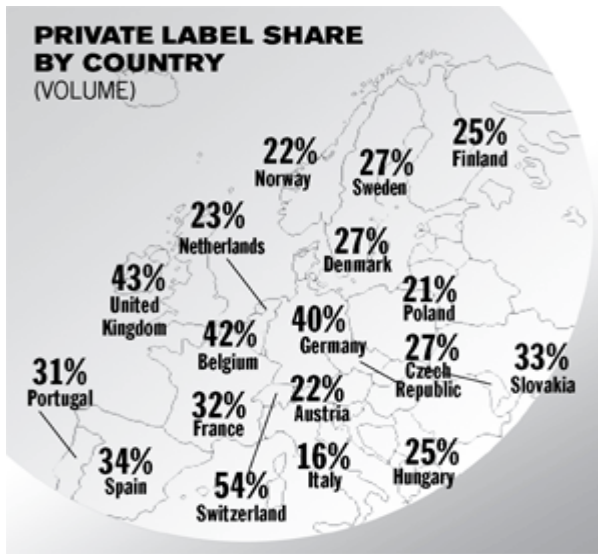
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72 Introduction

73 In most industrialised countries the food retail industry has been subject to great alterations in the
74 last two or three decades. During the 1970's food retailing companies could be largely qualified
75 as acting as the vicarious agents of the food processors. Over the course of time, retailers were
76 able to emancipate themselves, changing from being the extended arm of the processors to being
77 on equal footing with them (Nieschlag et al. 1994). Today, to some extent retailers dominate the
78 agri-food business. A major determinant for this development is the concentration process on the
79 retail level. In 2006 the top ten German retailers had a cumulative market share of about 87
80 percent. This is comparable to other European countries, for instance, Sweden, France, Belgium,
81 and Switzerland. The top ten retailers in all these countries had a cumulative market share of
82 more than 90 percent (BVL 2008). This concentration indicates that retailers face fierce
83 competition. Due to the fierce competition in the retail sector, retailers have to increase their
84 endeavours to distinguish themselves from their rivals to create loyal consumers who do not
85 switch to competing retailers. In this context a key concept is retail branding, i.e., many retail
86 firms establish retail brands (private labels) and convert their shop name to a brand itself. Thus,
87 for some years retailers have been using the instrument of retail branding more intensively,
88 mirroring a steady increase in the market share of private labels. As figure 1 demonstrates,
89 private labels play a major role in almost all European countries.

90

91 Figure 1: Private labels by share in total volume of non-durable goods by country, PLMA 2008



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93

94

95 During the past ten years, even growth of private labels is observable in the premium segment,
96 and nowadays in Germany retailers spend several hundred million euros annually on marketing.
97 These endeavours are aimed at achieving loyal consumer behaviour because loyal consumers, for
98 instance, are less likely to switch to competitors and they are more tolerant to increases in price
99 than non-loyal consumers (e.g., Reichheld and Sasser 1990, Reichheld and Teal 1996).

100 Gaining market share and simultaneously investing so much money into branding raise the
101 question of whether consumers consider private labels to be a “real” brand. In this paper we
102 address this question by analysing whether retailers are able to commit customers to their private
103 labels. More specifically, we use a panel data analysis to study whether we can identify
104 significant differences in consumers’ repurchase behaviour between strong national brands and
105 private labels. To conduct our research aim, we proceed as follows. First we develop hypotheses
106 of how household characteristics influence repeat purchases of private labels as an indicator for
107 brand loyalty. The subsequent analysis is conducted for the German frozen pizza market. Over
108 ten years this market has experienced a dramatic increase in volume (Deutsches Tiefkühlinstitut
109 2008). The paper is finalised by discussing our results and presenting an outlook for further
110 research.

111

112 Consumer patterns of loyal behaviour

113 In recent years it has been observed that consumers develop more heterogeneous demands for
114 sensory, health, process, and convenience qualities. As Gianluigi Zenti, executive director of
115 Academia Barilla, suggests, "The overall product quality is a problem. However, in the future the
116 quality of food will split into different directions: there will be one consumer segment that is
117 looking for higher quality and one bigger segment that is looking for lower quality at a lower
118 price. Before market was very homogenous and the overall quality was going up. To serve this
119 development is to segment ... there will be also a big segmentation on the retailers' level. So
120 overall we are in a situation, where consumers are changing dramatically, because their
121 expectations are changing." (Hartl 2006). These changes in consumer behaviour lead to new
122 markets with specific consumer segments and new opportunities for providers of brands –
123 national brands and private labels – to capture these new markets as a result. Thus, it will be
124 more and more important to understand the characteristics of such a special consumer segment
125 and which of these characteristics influence brand choice and lead to repurchase. For instance,
126 which characteristics influence repurchase of private labels?

127 Several researchers (e.g., Allenby and Rossi 1991; Chiang 1991; Gupta and Chintagunta 1994)
128 have investigated this question. They have incorporated demographic characteristics in brand
129 choice models estimated using scanner panel data. Unfortunately, a general finding across
130 existing studies is that the impact of demographic variables on brand choice is neither strong nor
131 consistent. These findings are puzzling given that one would expect certain demographic
132 variables, such as income, to have some influence on brand choice behaviour. In their empirical
133 study Baltas and Doyle (1998) investigate the effects of several consumer characteristics,
134 preference heterogeneity, and choice dynamics on private label buying behaviour. This research
135 is the first to examine all these issues using panel data. Panels provide data on the actual
136 purchasing behaviour of consumers.

137 The empirical identification of permanent inter-individual differences suggests that there exist
138 two market segments of consumers interested in national brands and private labels, respectively.
139 The private label consumer is likely a "switcher" and not a "shopper" with a stable, narrow brand
140 repertoire. Examining the reasons for buying a private label, Baltas and Doyle (1998) note that
141 private label buyers shop more frequently. This finding leads to our first hypothesis.

142 H1: Frequent frozen pizza consumers have a higher tendency to repurchase private labels.
143 Furthermore, Baltas and Doyle (1998) have found that both price and consumer preferences
144 affect choices. Despite the common conjecture that a private label product is purchased solely
145 based on price, they find that some consumers buy private labels because they prefer them. This
146 no doubt reflects the serious quality improvements made by retailers in recent years as well as
147 the introduction of premium private labels. The study suggests that the private label consumer is
148 a price cautious but not promotion sensitive consumer. This leads us to our second hypotheses.
149 H2: Households with lower incomes have a higher tendency to repurchase private labels.
150 The lower price of private labels and a lack of advertising create an image that appeals to
151 particular consumers. Moreover, the promise of good quality at a reasonable price leads to our
152 third hypothesis.
153 H3: Larger household sizes have a higher tendency to repurchase private labels.
154 These hypotheses, derived from Baltas and Doyle's (1998) findings, lead to the implications that
155 managers can exploit this propensity by introducing bigger family sizes and bundle offers. The
156 results of Baltas and Doyle (1998) also show the limited sensitivity of private label consumers to
157 promotional price cuts. In this respect, managers of national brands should target price
158 promotions to their regular consumers since it is difficult to reduce the price advantage of private
159 labels and make private label consumers switch (Baltas and Doyle 1998).
160 Subsequently, we test these hypotheses by using household panel data, which include
161 information on household characteristics and their purchase behaviour. Hence, as suggested by
162 Richardson et al. (1996), we are able to employ a behavioural measure, so that the results will be
163 an approximation of real repurchase behaviour.
164 In this paper we consider repurchase behaviour as an approximate indicator of brand loyalty
165 because repurchase behaviour is a necessary condition of brand loyalty (Jacoby 1971), and those
166 consumers who repeatedly buy the same brand are less likely to switch to competitors.
167 Therefore, such a behaviour goes hand in hand with higher profit and success. As Assael (1984)
168 suggests, "Success depends not on the first purchase but on repurchase." For instance, those
169 consumers spread positive word-of-mouth advertising, and it has been shown that referrals are a
170 very important source of new consumers. Furthermore, they are more tolerant to increases in
171 price than non-loyal consumers, so firms can achieve a price premium (Reichheld and Sasser

172 1990, Reichheld and Teal 1996). Thus, there is no doubt that achieving loyal consumer
173 behaviour is one of the central goals for all firms.

174

175 Empirical analysis

176 In our analysis of German households' repurchase behaviour with regard to frozen pizza, we
177 focus on *repurchase periods*, i.e., periods of repeated purchases, of individual brands as
178 approximate indicators of brand loyalty. After introducing the data, we present our analytical
179 approach. It focuses on the question of whether the duration of repurchase periods as well as this
180 duration's determinants differ systematically between private labels and national brands. Results
181 are presented and discussed at the end of the section.

182

183 Data

184 We use a panel data set on household food purchase in Germany over the period from January
185 2000 to December 2003. It is compiled from the 'ConsumerScan' panel of the GfK market
186 research group (GfK 2008). The 14.000 households in the sample are representative of the
187 German population, and they report purchases via scanner technique and by manual input of
188 additional information. The data reflect real purchase behaviours of individual households over
189 extended periods. Compared to qualitative interviews, these data have the advantage of reflecting
190 actual behaviour rather than consumers' statements on their attitudes, which often produces
191 biased measures. So, this panel data set is a good basis for measuring the repurchase behaviour
192 as an indicator for brand loyalty. Variables include prices and quantities of products and brands
193 bought, respectively as well as some information on the display and promotion of brands in the
194 store. In addition, the data set contains some demographic information on the household such as
195 household size, household income, and the age of the household head.

196 Our focus is on households that are frequent buyers of frozen pizza.¹ Two producers of frozen
197 pizza dominate the German market. In our sample 53 percent of packing units purchased carry
198 one of the national brands "Dr. Oetker" or "Wagner". Around 20 percent are products carrying

¹ Households remaining in the panel for less than 3 quarters and households that purchased less than 6 frozen pizzas per quarter on average during their lifetime in the panel are excluded from the analysis .

199 private labels (retailer-owned brands). Although speaking of brands is not exact with respect to
200 the group of private labels, we will speak about three “brands” in this paper.

201

202 Analytical approach

203 We analyse the length of repurchase periods as an indicator of loyalty to each of these brands,
204 highlighting the similarities and differences between them. We define a repurchase period as a
205 period (in days) spanned by at least two purchases of the brand with no purchases of any other
206 brand in between.² Observed repurchase periods range from one day to nearly the total
207 observation period of four years, but very long periods are rare: for the three brands considered,
208 97 percent of observed periods are below one year. Statistical analysis of the repurchase periods
209 observed needs to account for their nature as duration data. Their distribution can not be assumed
210 to be normal, and for many of the periods considered, we do not know their total length because
211 the beginning or the end or both could not be observed in the survey period (censored
212 observations). Hence, inference on the distribution of these duration data based on standard
213 measures of location and distribution (means, percentiles, variance, etc.) as well as regressions
214 using the duration as endogenous variable would yield biased results (e.g., Cleves et al. 2004).
215 Therefore, we use techniques of hazard analysis (survival analysis), which are appropriate in this
216 context.³

217 In particular, we estimate hazard functions $h(t, \mathbf{x})$, which express the instantaneous probability
218 that a repurchase period ends after a duration of t , conditional on having lasted for that duration.
219 This conditional probability (hazard rate) is modelled as depending on duration t and a number
220 of household characteristics \mathbf{x} , the covariates. From the information embedded in the hazard
221 function, we derive expected values of the duration of repurchase periods as well as time (and
222 covariate-) dependent probabilities of switching between brands. The hazard function provides a
223 convenient definition of duration dependence. In our context we speak of positive duration

² We consider periods of uninterrupted choice of the same brand as a reasonable proxy for periods of brand loyalty. An alternative definition has been tried defining terms of loyalty as those periods (of a days) in which at least n pizzas of the respective brand were bought and these represented at least p percent of all frozen pizzas purchased during that term. A period of loyalty is then understood as the time span incorporating consecutive terms of loyalty to the same brand. The definition we choose is superior in terms of clarity.

³ For an exhaustive description of the methodology, see Kalbfleisch and Prentice (2002).

224 dependence if $h(t, \mathbf{x})$ increases with the length of the repurchase period ($\partial h(t, \mathbf{x}) / \partial t > 0$) and vice
225 versa. For the hazard function $h(t, \mathbf{x})$ we choose the popular specification

226

$$227 \quad h(t, \mathbf{x}) = h_0(t) \exp(\mathbf{x} \beta_{\neq 0}) \quad (1)$$

228

229 where $h_0(t)$ represents the baseline hazard, i.e., the hazard rate after duration t with the covariates
230 x_j at a reference level, usually their mean.⁴ We speak of a proportional hazard model because
231 levels of x carry over to $h()$ proportionally, i.e., independent of t . For the functional form of the
232 baseline hazard, we use the Weibull specification:

233

$$234 \quad h_0(t) = p e^{\beta_0} t^{p-1} \quad (2)$$

235

236 The shape parameter p indicates duration dependence: A value below (above / equal to) unity
237 indicates negative duration dependence (positive / no duration dependence). The baseline hazard
238 is jointly determined by p and the location parameter β_0 .⁵

239 From the information available in the data source, we have selected six household characteristics
240 x_i to test their relationship with repurchase behaviour as an indicator for brand loyalty (Table 1).⁶

241

⁴ This means that non-binary covariates are scaled to have a mean of zero.

⁵ The Weibull specification restricts $h(t, \mathbf{x})$ to follow a path over the total range of t , which is uniformly determined by p and β . In particular it can not reflect any change from positive to negative duration dependence or vice versa. We find this restriction to be justifiable for our data by comparison with a less restrictive (semiparametric) Cox proportional hazard specification. Visual inspection of plots of the Cox functions indicate that the hazards are almost perfectly monotonous (decreasing). Moreover, the covariates' parameters do not differ much between the Cox and Weibull specifications. Approximating a Cox model by the parametric Weibull specification yields a gain in efficiency (provided the distributional assumptions are justified) and facilitates prediction of durations and hazard rates for the entire domain of t .

⁶ Since cardinally scaled characteristics like net income or the age of the main earner are coded as categories in the data set and not all of these categories have the same width, their use as cardinal variables is inappropriate. We have recoded the strata to binary variables to achieve an appropriate yet parsimonious specification.

242 Table 1: Household characteristics used as explanatory variables

Characteristic	Variable	Type	Definition
Household size	HSIZE	numeric	Number of household members
Per Capita monthly net household income	LOWINC	binary	Under 500€ per household member
Age of main earner	YOUNG	binary	Under 30 years
Frequency of pizza consumption	PPPQ	continuous	Number of pizzas (packaging units) purchased per quarter
Family Type	FAM	binary	Family with adolescent children
	MACOUPLE	binary	Middle aged couple/family without children

243

244

245 The relative preference for a highly processed convenience product like frozen pizza likely
 246 depends on economies of scale in consumption and on home time available. Hence, the
 247 household size (HSIZE) and three variables specifying a household’s position in the family life
 248 cycle have been included as explanatory variables: the binary variables YOUNG indicating a
 249 main earner aged below 30, as well as FAM and MACOUPLE, which indicate specific family
 250 types. These variables can be used to test hypotheses about the influence of specific household
 251 characteristics on repurchase behaviour, as our hypothesis 3 exemplifies. Per capita income is
 252 considered a potential determinant of the choice between national brands and the usually lower
 253 priced private labels (e.g., Dölle 2001), which will be used to test hypothesis 2. Finally, a
 254 behavioural characteristic likely to be relevant for brand choice is the frequency of purchase of
 255 frozen pizza (PPPQ), which can be used to test hypothesis 1. It ranges in the sample between the
 256 set minimum of six and 80 pizzas per quarter with a mean of 12. Baltas and Doyle (1998) have
 257 found the purchase frequency of tea to be related with the probability of choice of private labels.
 258 We estimate three separate models for the three brands. Using the sample of all periods of
 259 repurchasing Dr. Oetker pizza, we estimate the hazard function for ending Dr. Oetker repurchase
 260 periods and proceed analogously with the two other brands.

261 Results and Discussion

262 The overall explanatory power of the models is confirmed by likelihood ratio tests. The null
263 hypothesis of a constant-only alternative is rejected at the .01 percent significance level. Results
264 on individual parameters are presented in table 2a. The deviation of the estimated parameters p
265 from unity signals the extent of duration dependence, which is significantly negative for the three
266 brands. The ending of a repurchase period, which usually means switching to a different brand,
267 becomes less likely the longer a consumer purchases a brand. The p -parameters for the two
268 national brands, Dr. Oetker and Wagner, are very similar (0.74 and 0.72) and indicate
269 considerable negative duration dependence. The value for the private labels (0.83) is
270 considerably closer to one, which means that the hazard rate decreases less rapidly with duration
271 compared to the national brands.

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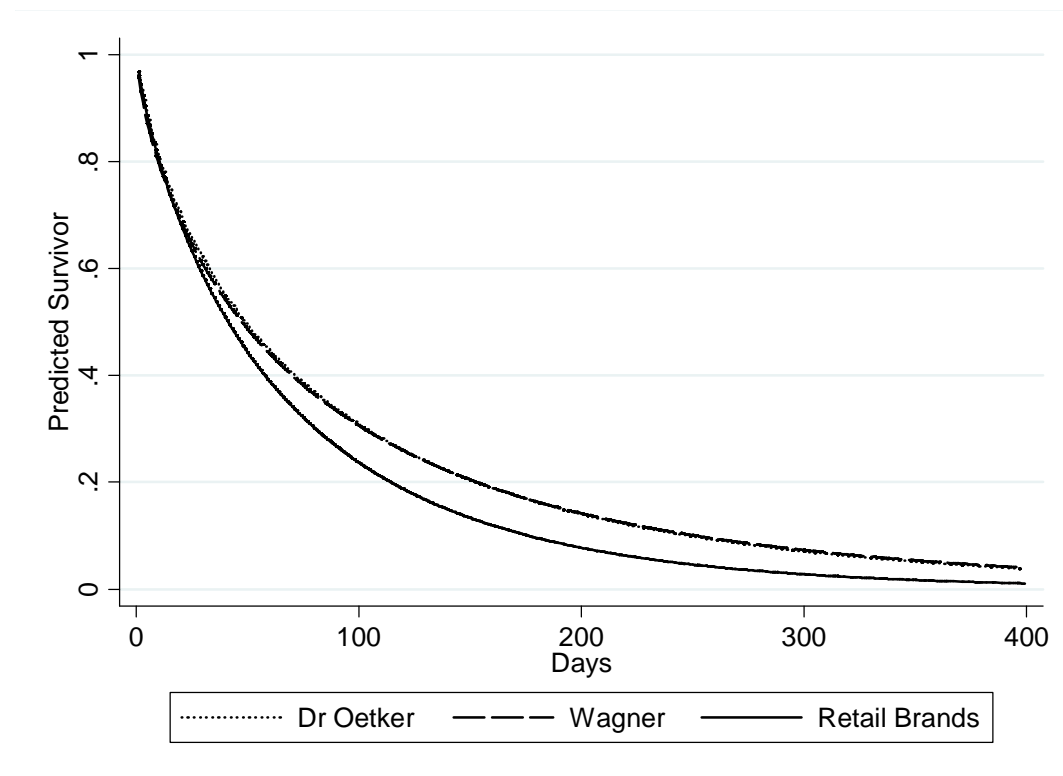
273 Table 2: Estimation results (Source: own computations from GFK ConsumerScan data)

	Dr. Oetker		Wagner		Private labels	
NOBS	11061		7681		5281	
a) Parameter estimates						
	Coef	Std err	Coef	Std err	Coef	Std err
Constant (β_0)	-3.23	.0576	-3.147	.067	-3.447	.080
<i>P</i>	.737	.0111	.720	.0128	.828	.0163
H SIZE	.021	.0186	-.104	.023	-.113	.0220
FAM	.127	.0646	.104	.0702	-.115	.0470
MACOUPLE	-.218	.0897	-.035	.0105	-.230	.1666
LOWINC	-.181	.0946	-.115	.1249	-.037	.0862
YOUNG	.286	.0670	.039	.0775	.030	.0854
PPPQ	.021	.0025	.042	.0032	.055	.0040
b) Predicted survivor function values after alternative durations						
One day	96.1%		95.8%		96.9%	
One week	84.7%		84.0%		60.5%	
One month	63.0%		62.2%		28.7%	
Six months	17.7%		17.8%		10.9%	
One year	4.7%		4.9%		1.5%	
c) Predicted durations						
Median of pred. durations	47	10,0	49	11,7	45	11,4
Mean of pred. durations	94	19,8	100	23,9	77	19,7

274 Note: Coefficients in **bold types** are significantly different from zero (from one in the case of *p*) at 10% level.

275 However, instead of further discussing baseline hazard rates, we now switch to (baseline)
 276 survivor functions, which reflect the same information in an intuitively more accessible form.
 277 The survivor function indicates the probability that a repurchase period lasts for longer than a
 278 given duration t .⁷ Figure 2 depicts the survivor functions for the three brands and durations up to
 279 400 days. The survivor function is downward sloping by definition; hence, this property does not
 280 tell us about duration dependence. However, this is reflected by its curvature: a concave
 281 survivor ($\partial^2 h / \partial t^2 < 1$) signals negative duration dependence and vice versa.

282 Figure 2: Survivor function: Probability of repurchase periods exceeding a given duration



283
 284
 285 The probability of repurchase periods longer than one day is around 96 percent for the three
 286 brands. The decrease over duration follows a virtually identical pattern for the two national
 287 brands, Dr. Oetker and Wagner. After six months the survivor decreases to 18 percent (see
 288 Table 2b). Experts consider a repurchase period of six months to be the minimum duration to
 289 speak of loyal behaviour (survey among 19 practitioners in food retailing, which we conducted

⁷ For the Weibull specification the baseline survivor function is $S(t) = \exp(-\exp \beta_0 t^p)$.

290 on the "European Food Talk," Duesseldorf in October 2008). Hence, according to this definition,
291 18 percent of the national brand buyers can be considered loyal. In contrast, this figure is only 11
292 percent for private label consumers. While there is no difference for short durations, long periods
293 of repeated purchases are more likely for buyers of the national brands than for consumers
294 buying private labels. We can conclude that suppliers of national brand pizza can expect their
295 customers to show more brand loyalty than suppliers of private labels can. Such a striking
296 difference means that suppliers of national brands are more capable of keeping consumers loyal
297 to them than retailers are. A possible explanation could be that they better address their target
298 group in marketing strategies.

299 Another informative description of repurchase periods, carrying the same parametric
300 information, is their expected duration (see Table 2c). It reflects the approximate length of a
301 typical period of loyalty to a brand and is computed as median/mean value (over all spells) of
302 durations predicted from the estimated hazard functions. (Arithmetic means are roughly twice
303 the value of the median because very few very long periods exert a strong positive bias. They
304 are, hence, no values to be typically encountered in the sample.) The expected duration of
305 repurchase periods (median) is 45 days for the private labels and 47 (Dr. Oetker) and 49
306 (Wagner) days for the national brands, reflecting the same ranking as the survivor functions.
307 Again we find that median (and mean) durations are longer for national brands than for private
308 labels.

309 The impact of household characteristics on the repeated purchase behaviour of pizza buyers is
310 reflected in the coefficient estimates shown in Table 2a. In the proportional model hazards at all
311 durations are shifted proportionally by changes in the characteristics variables. The coefficients
312 of the binary variables (FAM, MACOUPLE, LOWINC, YOUNG) represent a factor shifting the
313 hazard for the particular group relative to the baseline hazard. For the cardinal variables (HSIZE,
314 PPPQ) coefficients refer to a one-unit change of the variable. To give an example, the parameter
315 value of 0.127 for "families with adolescent children" (FAM) in the Dr. Oetker column indicates
316 that those households among the Dr. Oetker consumers belonging to this group have a 13 percent
317 higher hazard to switch to other brands than the average of the population not belonging to this
318 group.⁸ To ease interpretation and comparison between household types and brands, we can say

⁸ To be exact, in the case of our proportional specification the hazard ratio hr_i for covariate x_i is $hr_i = d\ln h(x, \beta) / dx_i = \exp(\beta_i)$.

319 that the higher a positive coefficient is, the higher is the tendency to switch brands and the lower
320 is loyalty to the brand originally patronized. That means in our example, among the buyers of Dr.
321 Oetker pizza, families with adolescent children are significantly less loyal to stick with this brand
322 than the average of the other households is.

323 Regarding our research objective, we can say that the estimated coefficients allow us to identify
324 differences between national brands and private labels in respect of the impact of household
325 characteristics on repurchase behaviour.⁹ In clear contrast to the aforementioned national brand
326 buyers (Dr. Oetker), we find that among the private label buyers the “families with adolescent
327 children” (FAM) are more loyal (coefficient -0.115) to these brands than other household types.
328 Part of this effect is possibly due to the larger size of these households; the corresponding
329 variable (HSIZE) also has a significantly negative coefficient for private label buyers. This result
330 conforms with what Baltas and Doyle (1998) found for British tea consumers: larger households
331 have higher repurchase tendencies to buy private labels than smaller households, which led to
332 our third hypothesis. However, our study also finds such tendency for buyers of Wagner so that
333 we can not make a clear cut distinction between national brands and private labels regarding
334 loyalty behaviour based on household size.

335 Middle-aged couples/families without children (MACOUPLE) consuming either of the national
336 brands are more loyal to these brands than other households. These smaller households typically
337 above the age average may have found what meets their preferences and consequently reduced
338 brand switching. This also conforms with the only significant coefficient for the variable
339 YOUNG identifying households with a head below the age of 30. Among Dr. Oetker customers,
340 switches to other brands are significantly more likely for these households than for households
341 with heads above 30. In contrast, no significant effect of these household characteristics can be
342 established for consumers of private labels.

343 Regarding our second hypothesis, the household income, we specified a group below a monthly
344 net per capita income of 500 Euro (LOWINC), and while negative coefficient estimates
345 generally suggest higher repurchase tendencies of this group compared to better-off households,
346 only the coefficient for Dr. Oetker is significant. Among the households patronizing this
347 premium brand, the low-income segment is more likely to stick to it than other households. A

⁹ The comparison is based on those 11 (out of 18) coefficients, which are significantly different from zero (Wald test, 10 percent significance level).

348 possible explanation of this finding is that for low-income households selecting premium brands
349 is a conscious decision for a clearly preferred product while for part of the higher income
350 households, for which budget considerations concerning food play a smaller role, buying
351 premium brands may sometimes be more arbitrary, resulting from a less clear determination.
352 However, the group we consider here (low income national brand loyalists) is relatively small:
353 Baltas and Doyle (1998) find that preference of low income households for private labels relative
354 to national brands is higher than those of higher income households.

355 The only *behavioural* household characteristic considered here is the frequency of frozen pizza
356 purchases (PPPQ) (see H1). The coefficients show that the tendency to switch to other brands
357 significantly increases with increasing number of purchases per quarter. Each additional pizza
358 per quarter increases the hazard of ending a repurchase period on any given day by 2 percent for
359 Dr. Oetker, 4 percent for Wagner, and 6 percent for the private labels. In other words, frequent
360 buyers are less loyal to the brand they used to choose. A high purchase frequency reduces the
361 repurchase tendency even more among private label consumers than among national brand
362 consumers.

363 This last finding suggests the kind of implications for management that we can draw from our
364 results. For marketing of private labels it could mean that for large size packages the threat of
365 losing customers to national brands is particularly high. This has specific implications for pricing
366 these packages targeted at frequent consumers. Also if certain products are known to be
367 purchased typically by certain household types, the knowledge on type specific differences in
368 repurchase or brand switching tendencies can help to identify successful marketing strategies and
369 pricing considerations.

370

371 Summary and Outlook

372 This paper seeks to determine whether consumers consider private labels to be a “real” brand and
373 develop loyalty towards them. First of all, to understand what influences consumers' repurchase
374 behaviour toward a brand, we develop three hypotheses. We predict that frequent frozen pizza
375 buyers, larger household sizes, and households with lower income have a higher tendency to
376 repurchase private labels.

377 To test these hypotheses, we use a panel data analysis on household food purchases over a four
378 year period to analyse the length of repurchase periods as an indicator of loyalty to national
379 brands and private labels of frozen pizza in Germany.

380 In sum, our results show significant differences between national brand and private label buyers.
381 First of all, we find that suppliers of national brands are more capable of keeping consumers
382 loyal to their brands than retailers are. Accordingly, we can say that private labels are not
383 considered as "real" brands as are national brands. In doing so, we recommend that retailers'
384 marketing strategies have to address their target group. If certain products are known to be
385 typically purchased by certain household types, the knowledge of type specific differences in
386 repurchase or brand switching tendencies can help to identify successful marketing strategies and
387 pricing considerations.

388 However, considering the term brand loyalty as a source of repeated behaviour for achieving
389 profit and growth is, perhaps, not enough to analyse the length of repurchase periods. As Jacoby
390 (1971) suggests, repurchase is a necessary condition of brand loyalty. But as defined in the
391 marketing literature, the term brand loyalty is not synonymous with a repurchase behaviour.
392 Some researchers (e.g. Day 1969; Jacoby and colleagues 1971, 1973, 1978; Dick and Basu 1994;
393 Oliver 1997, 1999) emphasize that brand loyalty is only one source of repeated purchasing
394 behaviour. It is important to consider consumers' purchasing pattern as well as their underlying
395 attitudes. Thus, brand loyalty includes both a behavioural (purchase) component, which results in
396 repeated purchases, and an attitudinal component, which results in a dispositional commitment to
397 a brand and associates a unique value to it. However, this attitudinal component of brand loyalty
398 can not be observed directly by using panel data. This might be a challenge for further research.
399 Our preliminary thoughts on this subject show that analyzing cross-buying effects or consumers'
400 tolerance towards price increases could be a possibility for future research. For example, if being
401 a repeated buyer of a pizza brand is found to have a significant impact on becoming a buyer of
402 frozen vegetables of the same brand, this could be interpreted as an indicator of loyalty towards
403 that brand. Likewise, a consumer who repeatedly buys the same brand while the price has
404 increased and/or the prices of other alternative brands have decreased can probably be regarded
405 as a loyal consumer.

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